

The German Market for Water Treatment Engineering Services

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Summary

The German environmental equipment and services market ranks among the top three in the world. Driven by recent European Union (EU) legislation and a particularly environmentally conscious population, Germany's stringent environmental regulations have surpassed even the EU's highest standards. For example, the recent Waste Storage Ordinance, passed June 1, 2005, mandates that all landfilled waste be pre-treated by 2009. Additionally, the German government recently resolved to double the share of renewable energy in the energy supply by 2010 and to meet one-half of the energy demand with renewable energy by 2050.

German firms and municipalities invest over USD5 billion every year in wastewater treatment – an amount comparable to that of the automobile industry. Over the last ten years, these heavy investments have created a booming sub-sector and caused German wastewater systems to become highly advanced and competitive. Due to heavy saturation, however, Germany's well-established market for water treatment engineering services is now primarily driven by revenues from replacements and upgrades and is expected to decline until at least 2008.

As a result of high fragmentation and extensive coverage by domestic companies, the German market for water treatment services is dominated by domestic firms and can be very difficult to enter. The United States or any other country, does not have a large import share. In such a tight market, U.S. firms should take advantage of opportunities to partner with German firms for municipal projects and seek to invest in the former East Germany, where water systems are not as advanced as in Western Germany. Best prospects for U.S. firms include services for wastewater treatment plants and sewage lines, as both systems will require heavy renovation and repair over the next ten years. Companies that provide advanced technology products and their own construction services in addition to the more traditional engineering services will be more successful in entering the German market.

Market Overview

New European Union directives and the resulting, more stringent, German regulation will continue to drive the German market for water treatment services. As a result of this legislation and Germany's long-standing commitment to water conservation and preservation, Germany's water resource systems are highly developed. Approximately 95% of German citizens are already connected to one of the 10,500 water treatment plants, and Germany ranks high among EU countries with an 86% treatment rate of wastewater.

German regulation places primary responsibility for water treatment and distribution upon the municipalities. The resulting system is both extensive and fragmented. Of the wastewater treated by the 8,000 public and private firms in the market, 99.5% (10,5

billion m³/year) is treated in public plants. Another 7,000 firms are involved in water supply. 6,700 of theæ are small- and medium-sized water suppliers, and the 5,000 smallest firms only provide for 17% of population. Germany ranks far higher in number of water suppliers than most other EU countries, including France (4), England (20), and the Netherlands (20).

The inefficiencies resulting from this fragmented system have been suggested as one possible source of the exceptionally high water prices in Germany, which rank second in Europe at 1.71 EUR/m³ drinking water and 2.24 EUR/m³ wastewater on average (2005). These prices vary greatly geographically, between 0.30 and 5.50 EUR/m³ but have demonstrated stability (taking into account inflation) since 2000 and will likely remain relatively stable in the foreseeable future. Treatment and disposal wastewater requires EUR127 per year per person, with almost one-half of the costs the result of depreciation and interest payments.

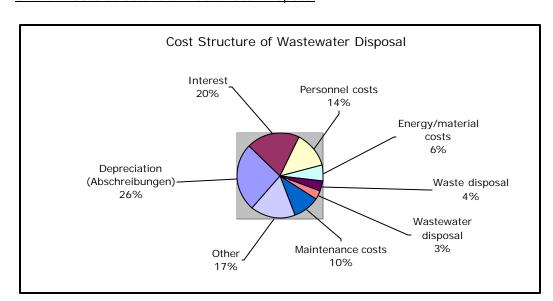


Chart 1: Cost Structure of Wastewater Disposal

Source: ATV-DVWK and BGW, Abwasser 2003

The heavy reliance of the German system on municipalities makes it very difficult for foreign firms to break into the market. In order to achieve organizational and administrative efficiency, the majority of municipalities either engage a company owned by the municipality or contract a local private firm directly. Some of these private companies, however, are looking to partner with foreign firms and are seeking in particular advanced technology products in addition to services. Due to heavy competition with local firms and the high saturation of the market, U.S. exports of water treatment services to Germany are currently in decline, as is overall demand for such servcies.

Market Trends

As a result of EU pressure, the German market is moving toward liberalization, though not without stiff opposition. In 2003, publicly owned firms received 20% of the contracts for water treatment, down from 44% in 1997. Contracts between private firms and municipalities, on the other hand, increased from 30% in 1997 to 43% in 2003. Additionally, the number of contracts given to private water associations increased from 4% to 18%.

Chart 2: Development of type of organization handling wastewater treatment

Form of Organization	1997	2003
Public firm	44.0%	19.7%
Private firm	30.0%	42.7%
Public Institute (Anstalt öffentlichen Rechts)	14.0%	17.0%
Administrative associations/water associations	4.0%	12.8%
Other	8.0%	7.8%

Source: ATV-DVWK and BGW, Abwasser 2003

This trend is also reflected in the construction of municipal water treatment plants. Although public firms still supervise 59% of such projects, private firms are now contracted for the actual construction of 91% of the plants. The extent of liberalization will likely be determined in the next few years, as German water organizations, such as the Deutsche Vereinigung des Gas- und Wasserfaches (The German Technical and Scientific Association for Gas and Water), contend with increasing market pressure. In 2005, however, a EU directive on the liberalization of water was defeated, and municipalities still retain primary responsibility for water treatment and provision and decide to what extent (and if) liberalization occurs.

As the number of public-private contracts increases, municipalities are seeking partnerships with companies that provide start-to-finish services: Design, planning, construction, and maintenance. These relationships are typically more efficient for municipalities and allow lower costs to be passed on to the consumer. Heightened liberalization in the future, therefore, can be expected to result in a decrease of small, specialized companies and increase the market share of medium and large conglomerates, particularly in the bigger cities.

Import Market

Due to the stagnation of the water treatment services market in Germany and Germany's increasing position as a top exporter, U.S. imports have decreased in recent years. The German market is dominated by local firms and does not import heavily, as a result of an exceptionally high number of domestic companies and regulatory fragmentation.

One of the only foreign companies to rank among the top competitors in the German municipal water and wastewater equipment market is the French firm Veolia Water (formerly Vivendi), a subsidary of Veolia Environment. The world's leading water supplier, Veolia competes with the smaller German companies by offering lower prices. If the current trend in Germany toward liberalization continues, it is likely that a large foreign firms will break into the German market, as they are in a position to offer much lower prices and exhibit more efficient organization than the small and medium local firms that currently dominate with regional monopolies. Additionally, the trend in Germany (and world -wide) is towards large conglomerate utility companies, which provide energy and waste management services in addition to water treatment. Veolia is an example of such a company and is Europe's leader in all three sectors.

Competition

The top ten water providers in Germany have a market share of only 20%. The top and most internationally competitive firm is Thames Water, a division of the German utility firm RWE. After Veolia Water and Suez Water, both French companies that control over 70% of the world's water services, Thames Water is the world's third largest water

company and provides water services to approximately 70 million people worldwide. RWE reported EUR2.8 billion in net sales in Germany for 2004. Top German manufacturers of water treatment equipment include VA Tech Wabag (recently purchased by Veolia Water), Passavant-Roedinger, Bamag Water, and Christ Water. These companies are particularly successful due to the fact that they offer design, planning, and engineering services in addition to their own water technology products.

The main markets for many of these companies, however, are abroad. In this way they can maintain the capability to engage in large projects despite the stagnating market at home. Small and medium-sized water companies are better suited to the municipal projects available throughout Germany, preventing the big companies from gaining a larger share of the domestic market.

Despite the fact that German companies set world standards in water technology, the vast majority of German companies do not compete internationally. The continuing prevalence of public firms and small inefficient regional monopolies prevent many companies from achieving the size and price level necessary to compete with large conglomerates. Some companies, therefore, are pushing for liberalization, which would force German firms to become more competitive and, as a result, increase Germany's international presence in the water resources sector.

The market continues to be dominated by medium-sized German water companies, which do not compete fully in the market, as they are granted regional monopolies by municipalities. Governments tend to contract local companies with knowledge of regional regulation, for although the federal government establishes national water directives, the specifics of regulation and all of the implementation are still the responsibility of the municipalities. Proximity, therefore, will remain a key competitiveness factor, making the German market still more difficult for US companies to enter. In order to win public contracts, firms must establish a good relationship with local officials and industry leaders and possess knowledge of the bureaucratic system with which they are working.

With increasing liberalization, however, price will likely increase as a key competitiveness factor. Due to the high price of water (the second highest in the EU), Germany's sixteen independent states (Bundesländer) must now contend with increasing public discontent. As liberalization increases, more foreign firms should be able to break into the market. Veolia Water has already won a number of contracts with municipalities, including several in Thuringia, Weisswasser (Sachsen), and Braunschweig (Niedersachsen), worth over EUR1 billion collectively. In 2004, Suez Water signed a EUR700 million deal with the municipality of Cottbus, Brandenburg. Even these international companies that have done well in the German market, however, are still fighting sluggish growth in the German private sector, as compared to their other markets abroad.

Even with heightened liberalization and an increasing presence of large companies, it is unlikely that conglomerates will be able to take over the majority of the market share for water treatment services sector. The great majority of municipal projects are too small to be worthwhile for the necessary engineering investments.

End-User Analysis

As a result of the high cost of water and the implementation of the polluter-pays principle, German industrial involvement in the treatment of wastewater is on the rise. The vast majority of water that is treated (99.5%), however, is still treated in public plants. Without exception, all densely populated areas in Germany are connected to water treatment facilities; it is only in the rural areas and some parts of the former East that still require such plants.

Much of the demand in Germany centers on small- to medium-sized projects. Such contracts are typically given to local firms who have already cultivated ties with local governments and understand the workings of the local bureaucracy. The time required to develop these relationships and gain the necessary knowledge often makes the process impractical for foreign firms.

Best Prospects

Wastewater Treatment Plants – Aging facilities installed during the 1980's will require repair and renovation within the next ten years. Local firms are likely to win small- and medium-sized contracts, and competition for the larger contracts will be very stiff, for many of the utility conglomerates will try to increase their German holdings as liberalization increases. Because German companies seeking partnerships with American firms will be looking for advanced technology products, firms that offer start to finish services, construction in addition to advising and planning services, will have a better chance of partnering with the local firms for contracts.

In keeping with its goal of 100% access to water treatment, German municipalities must also install facilities for the remaining, uncovered 5% of the population. Many of these plants will be small- to medium-sized for rural populations throughout Germany and small cities in the former East.

Sewage facilites - One exception in the declining German water resources equipment market is sewerage, the largest sub-sector of the market, which increased approximately 1% from 2002 to 2003 with an investment volume share of approximately 66% (EUR4 billion) in 2003.

Although water treatment systems are in place for over 95% of Germany, many of these systems will need renovation or repair in the next ten years. The majority of Germany's treatment facilities were put into place in the 1980s and early 90s, as a result of a heightened environmental conscience following the economic boom of the 1960s and 70s.

Sewage lines - Additionally, it is estimated that 17% of the 500,000 km of public sewage lines in Germany will require repair and renovation. 40% of the 1.2 million km of private sewage lines are also in disrepair. The repair needs for the public lines alone are figured to be about 45 billion Euro.

Biological Treatment Systems – German plants treat 96% of sewage biologically, and the market for such equipment is expected to continue to exhibit strong growth. Approximately 28% of sales in wastewater treatment systems are in the biological treatment sub-sector.

Market Access

Labels and Correspondence

All correspondence between companies and government bodies and purchasing agents must be conducted in German. Additionally, all literature and labels for products must be printed in German, although labels printed in multiple languages are also allowed.

Hazardous or toxic substances listed in the European Union toxic substance reference list must be labeled toxic. Even if the import is not on the list but known to be toxic, the product must be labeled accordingly. All imported chemical and biological substances must be listed in the EINECS (European List of Existing Chemical Substances) or ELINCS (European List of New Chemical Substances) inventory guide.

Certification and Permits

Since 1997, all electrical equipment exports to members of the European Union must bear the CE ("conformite europeene") mark, which indicates compliance with European Union standards.

Import permits are only necessary for specific categories or certain countries not listed on Import List. Those products that require permits are typically those subject to quotas, for example steel products. The import of industrial goods to Germany, however, is almost completely liberalized, and no import permit or declaraion is typically required.

Products that require import permits (and some that do not) also require a certificate of origin if stipulated in the Import List or in the import permit. Such certificates must be issued by official body of the country of origin.

EU-wide patents can be obtained by filing an application with European Patent Office in Munich. Patents in the European Union are valid for 20 years, but extensions can be granted for products that require long periods of time for approval.

Duties

Germany operates under the Community Integrated Tariff (TARIC) system, which applies duties to all imports from non-EU countries. Germany uses the Harmonized System (HS) to classify goods that are traded internationally. All products must have a HS number, which determines the duty.

A VAT (value-added tax) is applied to all goods and most services imported to Germany. The tax is typically 16%. No VAT, however, is levied on sample goods, advertising materials for goods, or goods which are only temporarily imported (i.e. for exhibits at trade fairs).

Standards

German requirements for safety and reliability of equipment, plants, technology and products are set by more than 200 technical standards and rules. Important marks include the "Verband Deutscher Elektrotechniker" (VDE) mark for electrical components and the "Geprüfte Sicherheit" (GS) mark for mechanical products. Conformity with GS mark requirements is tested by the TUEV Rheinland Group, which provides a variety of international certification services for machinery and electrical equipment, including the CE ("conformite europeene") mark and Environmental Management Systems (EMS) certification (ISO services for machinery and electrical equipment, including the CE services for machinery and electrical equipment, including the CE ("conformite europeene") mark and Environmental Management Systems (EMS) certification (ISO 14001); their North American offices can be found online at http://www.us.tuv.com/. Underwriters Laboratories (UL), a global company based in the United States, also Tests conformity with CE requirements and can be found online at www.ul.com. German agencies responsible for standardization include the Deutsches Institut für Normung e.V. (for all products) and Deutsche Vereiniqung des Gas- und Wasserfaches e.V. (specifically for water and gas). For information concerning water quality standards, see the Drinking Water Ordinance, which implemented the EC Drinking Water Directive: http://bundesrecht.juris.de/bundesrecht/trinkwv 2001/index.html (in German).

Key Contacts

Representative Agencies

Bundesverband des Deutschen Groß- und Außenhandels e. V. (BGA) (National Federation of German Wholesale and Foreign Trade Association)

10873 Berlin

Tel: 011-49-30-59 00 99 50 Fax: 011-49-30-59 00 99 519 Internet: http://www.bga.de/

Email: info@bga.de

Centralvereinigung Deutscher Handelsvertreter-

und Handelsmakler-Verbände (CDH)

(Central Federation of the German Association of Commercial Agents and Brokers)

Am Weidendamm 1 a

10117 Berlin

Phone: -49-30/72625600 Fax: -49-30/72625699

Internet: http://www.handelsvertreter.de/

Email: berlin@eservice.cdh.de

Technical Regulation s Agencies

German Standards Institute (Deutsches Institut fuer Normung - DIN) German Information Centre for Technical Rules (DITR) 10772 Berlin

Tel: 0190/882600 Fax: 030-2628125

Internet: http://www.din-katalog.de/

Email: walser@aoe.din.de

Society of German Engineers (Verein Deutsche Ingenieure e.V) P.O. Box 10 11 39

40002 Duesseldorf Tel: 0211-62140 Fax: 0211-6214575

Internet: http://www.vdi.de/

Email: vdi@vdi.de

Association of Electrical Engineering Electronics and Information Technology (VDE - Verband der Elektrotechnik Elektronik Informationstechnik e.V.)

Stresemannallee 15 60596 Frankfurt am Main

Tel: 069-63080 Fax: 069-6312925

Internet : http://www.vde.com/ Email : service@vde.com

For safety inspection and testing also see "Technische Ueberwachungsvereine" (TUEV), or technical control boards. (Internet: http://www.tuevs.de/)

Other Important Agencies

DWA: Deutsche Vereinigung für Wasserwirtschaft, Abwasser und Abfall e.V.

Theoder-Heuss-Allee 17

53773 Hennef
Tel: (02242) 8720
Fax: (02242)872135
Web: http://www.dwa.de/
Email: info@dwa.de

Federation of German Waste Management Industries Bundesverband der Deutschen Entsorgungswirtschaft e.V. (BDE) Tempelhof Ufer 37

D-10963 Berlin

Web: http://www.bde.org/ Email: info@bde-berlin.de

Trade Shows

Germany hosts leading international trade events in virtually every industry sector, attracting buyers from around the world. Over 90% of products and technologies are introduced into the German market via trade fairs. U.S. exhibitors should be prepared to take full advantage of the business opportunities presented at these events. While U.S. exhibitors and visitors can conclude transactions, all attendees can use major German trade fairs to conduct market research, see what their worldwide competition is doing, and test pricing strategies. Upoming trade fares include:

Water Berlin – International Trade Show and Convention (Wasser Berlin - Internationale Fachmesse und Kongress)

April 3 -7 , 2006 Messegelände Berlin Tel: +49 -30-3038 -2148 Fax: +49-303038-2079

Web: http://www.wasser-berlin.de/ Email: wasser@messe-berlin.de

Entsorga -Enteco – International Trade Show for Waste Management and Environmental

Technology

(Internationale Fachmesse für Abfallwirtschaft und Umwelttechnik)

October 24-27, 2006 Messegelände Cologne

US representatives: Heike Schlimbach and Darrin Stern

Cologne International Trade Fairs

8700 W. Bryn Mawr Ave., Suite 640 North

Chicago, IL 60631 Tel: 773-326-9920 Fax: 773-714-0063

Web: http://www.entsorga-enteco.com/

Email: d.stern@koelnmessenafta.com or h.schlimbach@koelnmessenafta.com

IFAT – International Trade Show for Water, Wastewater, Waste, Recycling (Internationale Fachmesse für Wasser, Abwasser, Abfall, Recycling)

May 5-9, 2008 Neue Messe Munich

US representative: Anke Gruening Munich International Trade Fairs

German American Chamber of Commerce, New York

12 East 49th Street, 24th Floor

New York, NY 10017

Tel: 646-437-1014

Web: http://www.ifat.de/

Email: agruening@munich-tradefairs.com

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